

# STEWARD CARNEY HOSPITAL

## 2014 Hospital Profile

Dorchester, MA  
Teaching Hospital  
Metro Boston

Steward Carney Hospital is a for-profit teaching hospital located in the Metro Boston region. Steward Carney is a member of Steward Health Care System. It is among the smaller acute hospitals in Massachusetts and qualifies as a Disproportionate Share Hospital (DSH). Steward Carney had 32.7% fewer inpatient discharges in FY14 than in FY10, compared to a cohort median decrease of 2.4%. While its peer cohort's median outpatient visits and outpatient revenue increased from FY10 to FY14, Steward Carney's outpatient visits and revenue decreased from FY10 to FY14. Steward Carney reported a loss from FY11 to FY14, with a total margin of -10.2% in FY14, compared with a median total margin of 8.2% in its cohort.

### At a Glance

#### Overview / Size

Hospital System Affiliation:	Steward Health Care System
Change in Ownership (FY10-FY14):	Steward Health Care - 2010
Total Staffed Beds:	83, among the smaller acute hospitals
% Occupancy:	77.4%, > cohort avg. (73%)
Special Public Funding:	DSTI <sup>n</sup>
Trauma Center Designation:	Not Applicable
Case Mix Index:	0.96, < cohort avg. (0.99); < statewide (1.00)

#### Financial

Adjusted <sup>†</sup> Cost per Discharge:	\$10,972
Inpatient NPSR per CMAD:	\$9,885
Change FY13-FY14:	-7.9%
Inpatient:Outpatient Revenue in FY14:	33%:67%
Outpatient Revenue in FY14:	\$45,878,284
Change FY13-FY14:	-1.3%
Total Revenue in FY14:	\$91,343,730
Total Surplus (Loss) in FY14:	(\$9,311,742)

#### Payer Mix

Public Payer Mix:	76.5% (DSH* Hospital)
CY14 Commercial Payer Price Level:	35th Percentile
Top 3 Commercial Payers:	Blue Cross Blue Shield of Massachusetts Tufts Associated Health Maintenance Org. Harvard Pilgrim Health Care

#### Utilization

Inpatient Discharges in FY14:	4,364
Change FY13-FY14:	-15.8%
Emergency Department Visits in FY14:	30,556
Change FY13-FY14:	-0.2%
Outpatient Visits in FY14:	87,667
Change FY13-FY14:	-6.8%

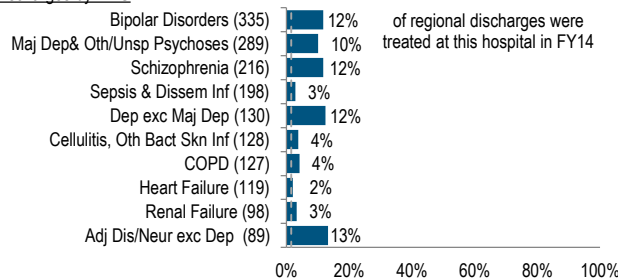
#### Quality

Readmission Rate in FY13:	16.9%
Change FY11-FY13 (percentage points):	-2.3%
Early Elective Deliveries Rate (Jan 2014-Jun 2015):	Not Applicable

### Services

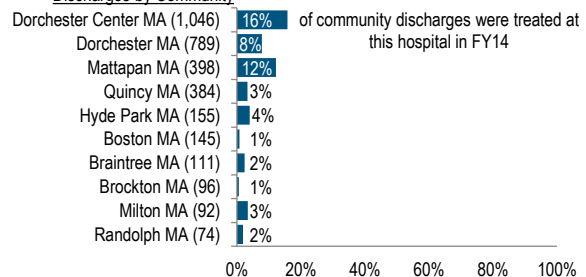
What were the most common inpatient cases (DRGs) treated at the hospital in FY14? What proportion of the region's cases did this hospital treat for each service?

#### Discharges by DRG



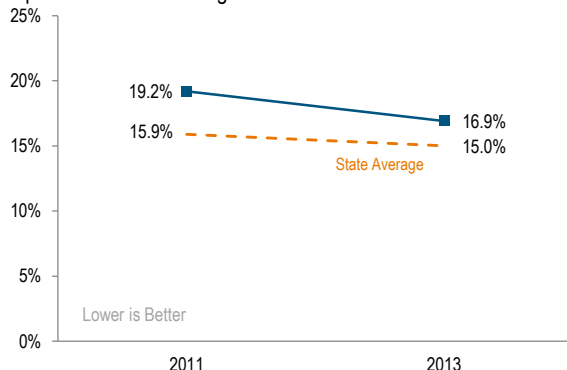
Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?

#### Discharges by Community

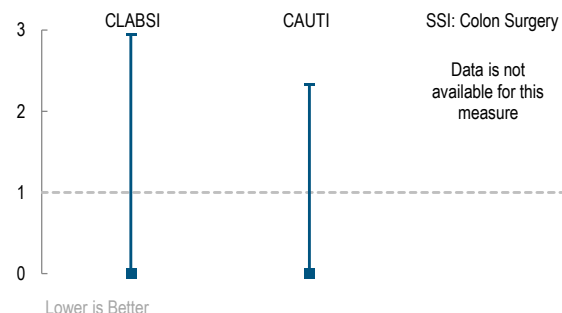


### Quality

What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?



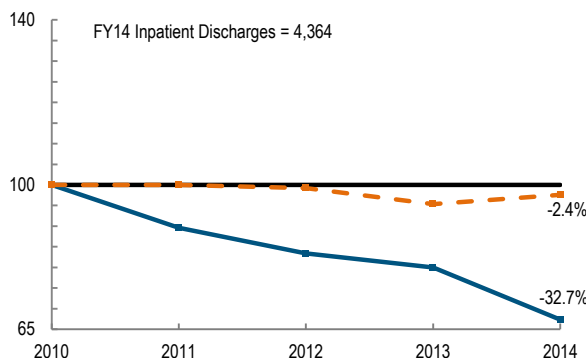
For descriptions of the metrics, please see the technical appendix.

## 2014 HOSPITAL PROFILE: STEWARD CARNEY HOSPITAL

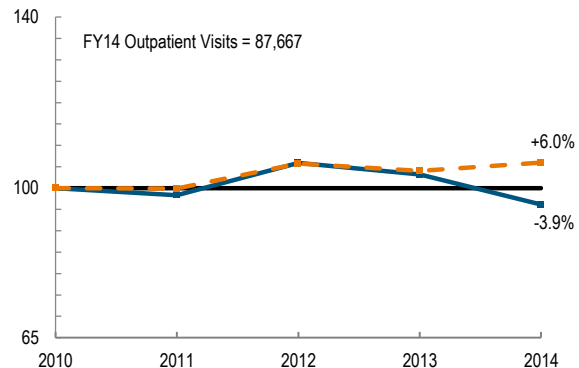
Cohort: Teaching Hospital

### Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)

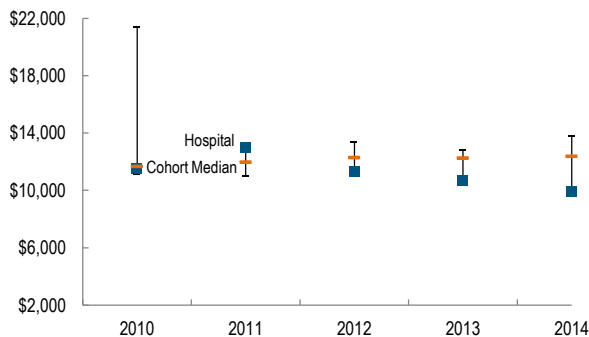


How has the volume of the hospital's outpatient visits changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)

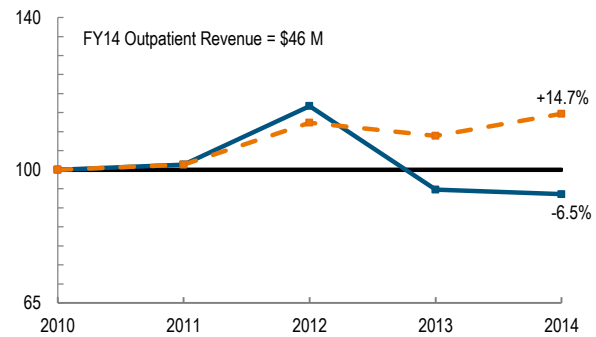


### Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY10 and FY14, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY10, and how does this compare to the hospital's peer cohort median? (FY10=100)



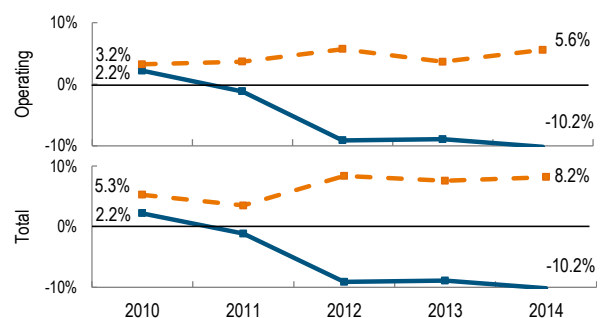
### Financial Performance

How have the hospital's total revenue and costs changed between FY10 and FY14?

#### Revenue, Cost, & Profit/Loss (in millions)

FY	2010	2011	2012	2013	2014
Operating Revenue	\$ 119	\$ 111	\$ 110	\$ 101	\$ 91
Non-Operating Revenue	\$ 0	\$ 0	\$ 0	\$ 0	\$ (0)
Total Revenue	\$ 119	\$ 111	\$ 110	\$ 101	\$ 91
Total Costs	\$ 116	\$ 112	\$ 120	\$ 110	\$ 101
Total Profit (Loss)	\$ 2.6	\$ (1.3)	\$ (10.0)	\$ (9.0)	\$ (9.3)

What were the hospital's total margin and operating margins between FY10 and FY14, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

<sup>n</sup> For more information on Delivery System Transformation Initiative (DSTI) special funding, please contact the Massachusetts Executive Office of Health and Human Service (EOHHS).

\* Disproportionate Share Hospitals (DSH) receive a minimum of 63% of gross patient service revenue from public payers.

<sup>†</sup> Costs were adjusted to exclude direct medical education costs and physician compensation.

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